

### PROGRAM 3.3: Governance Improvement

Component Description	Outputs/Milestones 2011	Expected Achievement 2011	Proposed Outputs/ Milestones 2012	Budgets			
					Budget 2011	Expected Result 2011	Draft 2012
Review existing frameworks for business excellence in local government and determine future needs	<ul style="list-style-type: none"> <li>▪ Six detailed case studies by April/May</li> <li>▪ Local government forum to review case study research and SAI Global proposals for a new Excellence Framework – May/June</li> <li>▪ Participation in SAI Global committee to review ABEF - June</li> <li>▪ Preparation of a local government sector manual for implementing the updated ABEF</li> </ul>	<ul style="list-style-type: none"> <li>▪ Eight case studies launched in August</li> <li>▪ Forum held in August; presentations to all LGBEN meetings, Hallmark benchmarking conference (Aug), IIA conference (Nov)</li> <li>▪ Completed</li> <li>▪ Deferred by SAI Global to 2012</li> </ul>	<ul style="list-style-type: none"> <li>▪ Local government sector excellence manual to be developed and funded by SAI Global</li> <li>▪ Ongoing work with LGBEN to identify and promote good practice</li> </ul>	<b>Income</b>			
				<i>c/f from previous</i>			
				ACELG Quarterly			
				Other ACELG	100,000	40,000^	50,000
				Interest			
				Grants			
				Contributions*	62,400	20,400	42,000
				Sales			
				Other (specify)			
				<b>TOTAL</b>	<b>\$162,400</b>	<b>60,400</b>	<b>92,000</b>
Scope a range of models for enhanced strategic leadership and local governance	<ul style="list-style-type: none"> <li>▪ Background research by May</li> <li>▪ Undertake international comparisons through Commonwealth Local Government Forum</li> <li>▪ Disseminate findings and promote debate on alternative approaches to strategic leadership and better governance</li> </ul>	<ul style="list-style-type: none"> <li>▪ Research on role of mayors completed</li> <li>▪ Comparative research undertaken in UK and NZ</li> <li>▪ Book chapter being written for publication by Commonwealth Secretariat</li> <li>▪ Research paper on UK Transition Towns</li> </ul>	<ul style="list-style-type: none"> <li>▪ Publish book chapter and working paper on mayors</li> <li>▪ Comparative study of political governance frameworks in local government across Australia</li> <li>▪ Disseminate findings through working paper, national roundtable etc</li> <li>▪ Continue research into metropolitan governance and publish paper</li> </ul>	<b>Expenditure</b>			
				Salaries	30,000	nil@	
				On-Costs	5,000	nil	
				Consultancy Fees#	75,000	40,000^	40,000
				Travel – Int'l			
				Travel - Domestic	7,400	3,000	5,000
				Events/Seminars	5,000	2,400	5,000
				IKEN Website			
				Promotion/Publicity			
				Contract Support*	35,000	15,000	42,000
<b>TOTAL</b>	<b>\$162,400</b>	<b>\$60,400</b>	<b>92,000</b>				
<i>c/f to next year</i>							
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\* Business Excellence project funded by SAI Global. # Payment to UTS @ \$1,000/day (incorporates support staff and office expenses). @ Work contracted out

^ Call on ACELG funds was reduced in 2011 due to substantial in-kind contributions by UTS-CLG

## Supplementary Detail: Governance Improvement

Project Description	Budget	Co-ordinator/ consultant	Timing (Milestones & Completion)	Planned Outputs
Local government sector excellence manual to be developed and funded by SAI Global	\$42,000 (subject to SAI Global funding)	Sarah Artist	Timing subject to agreement with SAI Global	Manual to guide councils through the implementation of the ABEF in a local government context
Undertake further comparative work on political governance	\$50,000	Sarah Artist, Su Fei Tan, Graham Sansom	Findings disseminated through papers, conference presentations	Review of legislative frameworks establishing local political systems, including a comparison of benefits and limitations of various state models
Commonwealth Secretariat Working Paper		Graham Sansom	By October	Working paper published and disseminated through various channels
Ongoing comparative research and online dissemination forum for Metropolitan Governance, building on reviews in WA, NSW and elsewhere, ACELG study of SEQ		Su Fei Tan, Graham Sansom	<ul style="list-style-type: none"> <li>Website launched in April</li> <li>Website updated – ongoing</li> <li>Comparative analysis of governance reviews by December</li> </ul>	<ul style="list-style-type: none"> <li>On-line facility hosting key papers highlighting nationally significant reviews and building on work currently underway</li> <li>Working paper</li> </ul>